

311400Z

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NAVAL MESSAGE

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NAVY DEPARTMENT

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7 P 311900Z

FM CINCLANT

TO JCS

JACE, AJCC FT. RITCHIE

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AND 901046  
6/13/91  
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CONTINGENCY PLANNING

- A. CINCLANT MSG 231406Z AUG 9172 8/3/00 (7007-1)  
B. CINCLANT MSG 231916Z APR 5162 (2301261)  
C. JCS MSG 1081 DTG 092307Z AUG "

1. REF A CONTAINED CINCLANT'S COMMENTS AND RECOMMENDATIONS CONCERNING CONTINGENCY PLANNING FOR BERLIN CRISIS. THIS MSG IS ADDENDUM TO REF A AND DEALS MORE SPECIFICALLY WITH MEASURES WHICH COULD BE TAKEN TO SPEED THE PLANNING PROCESS FOR DEVELOPMENT OF CONTINGENCY PLANS, IMPROVE THE REACTION TIME, AND THEREBY INCREASE OVER-ALL READINESS FOR BERLIN AND LIMITED WAR OPERATIONS WHICH MAY BE REQUIRED AS A RESULT OF OR CONCURRENTLY WITH A BERLIN OR SIMILAR SHOW DOWN.

STATE 2. CURRENT CINCLANT CONTINGENCY OPERATIONS PLANS HAVE BEEN PREPARED IN CLOSE COOPERATION WITH ARMY AND AIR FORCE UNITS WHICH ARE WRITTEN IN THE PLANS. THESE PLANS AS WRITTEN SUFFICE; HOWEVER, CINCLANT BELIEVES THAT THERE IS MUCH ROOM FOR IMPROVEMENT IN THEM AND IS DISTRESSED BY THE CONSIDERABLE LENGTH OF TIME REQUIRED TO DEVELOP A COMPLETE SET OF PLANS FOR ANY GIVEN

JCS....ACTION(1-35)

CSA(36-37) CSAF(38-39) CMC(40-47) CNO(48-67)

EXCLUDED FROM GDS

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SITUATION. PART OF THE DIFFICULTY HERE STEMS FROM THE FACT THAT THE ATLANTIC COMMAND, WITHOUT ARMY AND AIRFORCE COMPONENTS, DOES NOT HAVE THE FULL RESOURCES REQUIRED BY A UNIFIED COMMAND. THEREFORE, THE PLANNING AND THE CONDUCT OF JOINT OPERATIONS SUFFERS SOMEWHAT THROUGH LACK OF LIAISON, BUT PRIMARILY THROUGH LACK OF COMMAND AUTHORITY TO GET THINGS DONE QUICKLY. UNTIL THIS AUTHORITY IS ESTABLISHED, A UNIFIED COMMANDER MUST RELY ON THE VOLUNTARY COOPERATION OF THE COMMANDERS OF FORCES WHICH HE INTENDS TO EMPLOY IN CONTINGENCY OPERATIONS. ADDITIONALLY WHEN OPERATIONS ARE DIRECTED, THE TRANSITION TO JOINT OPERATIONS WILL BE A SOURCE OF CONFUSION. FOR INSTANCE PRIOR TO OR DURING THE EARLY PHASES OF EXECUTION OF A CONTINGENCY PLAN, A UNIFIED COMMANDER REQUIRES AN AGENCY UNDER HIS COMMAND WHICH WILL SEE TO THE ALERT, ASSEMBLY AND MOVEMENT OF FORCES TO STAGING BASES AND POES. EXPERIENCE DURING THE RECENT ALERT POINTED THIS OUT QUITE

CLEARLY. THE COOPERATION RECEIVED ON THIS OCCASION WAS OUTSTANDING BUT WAS UNDERSTANDABLY AFFECTED BY THE FACT THAT THE COMMANDERS OF THE FORCES WERE SIMULTANEOUSLY WORKING FOR TWO SEPARATE MILITARY COMMANDERS, THIS DOES NOT OCCUR WHEN COMPONENT, COMMANDS OF ALL SERVICES ARE ACTIVATED. RECOGNIZING THIS FACT, IN REF B CINCLANT REQUESTED ACTIVATION OF THE ARMY AND AIR FORCE COMPONENTS OF THE ATLANTIC COMMAND. JCS ACTION ON THIS REQUEST, REF C, WAS UNFAVORABLE AND APPROVED ONLY DESIGNATION OF INTERIM COMPONENT COMMANDERS

THE APPOINTMENT OF CG XVIII CORPS AND COM 19TH AF WILL INSURE PLANNING ASSISTANCE BY THOSE COMMANDERS; HOWEVER, THEIR DESIGNATION WOULD SEEM TO ELIMINATE CG CONARC AND COMTAC WHO TRAIN AND PROVIDE FORCES FOR THE ATLANTIC COMMAND AND THUS ACTUALLY PERFORM SOME OF THE FUNCTIONS OF CINCLANT'S COMPONENT COMMANDERS. THEREFORE THE JCS ACTION WILL DO LITTLE MORE THAN FORMALIZE PLANNING ARRANGEMENTS ALREADY IN EXISTENCE WITH THE SUBORDINATE ARMY AND AIRFORCE COMMANDS INVOLVED. IT WILL NOT SERVE TO IMPROVE OR EXPEDITE APPRECIABLY THE PLANNING FOR THE AREAS DESIGNATED.

"3. IN THE INTEREST OF IMPROVING THE READINESS OF U.S. FORCES FOR CONTINGENCY OPERATIONS, IT IS STRONGLY RECOMMENDED THAT THE JCS RECONSIDER CINCLANT'S REQUEST FOR ACTIVATION OF THE ARMY AND AIR FORCE COMPONENTS OF THE ATLANTIC COMMAND. PENDING ESTABLISHMENT OF PERMANENT ARRANGEMENTS THE JCS MAY WISH TO CONSIDER THE ASSIGNMENT OF ADDITIONAL DUTY AS COMPONENT COMMANDERS TO COMMANDING GENERAL CONTINENTAL ARMY COMMAND AND COMMANDER TACTICAL AIR COMMAND. SCP-2."

SCP-2.

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